

[Programme]


AASA
56th **AGA**

Decisions that Demand Discipline.
Execution that Delivers Value.

📍 MAURITIUS

📅 7-11 OCT 2026



Airlines Association of Southern Africa (AASA)

Serving the Collective Interests of the Aviation Industry in the SADC Region

The Airlines Association of Southern Africa (AASA) serves as the representative organisation for airlines throughout Southern Africa. It collaborates closely with leading aviation industry stakeholders and senior government officials on key issues such as policy, legislation, regulation, planning, operational efficiency, safety, security, and finance. These efforts are all aimed at supporting airline profitability and ensuring their long-term financial sustainability.

Mission and Focus

AASA's primary focus is on matters that directly affect the financial viability and sustainability of its Airline Members. The association is dedicated to helping its Members provide accessible and affordable air transport services across the SADC region and beyond.

History and Membership

Established in 1970 to represent the shared interests of Southern African airlines, AASA now includes **15 Airline Members** and **42 Associate Members**. The Associate Members encompass infrastructure providers, oil companies, major aircraft and engine manufacturers, ground handling companies, service providers, and other industry associations and partners.

Industry Leadership and Representation

AASA leads and coordinates the airline industry's position on critical issues such as airports, airspace, civil aviation, consumer legislation, environmental and tourism concerns, and media responses to major industry topics. The Association also represents SADC-based airlines on the SADC Civil Aviation Committee as the designated Airline Consultative Member.

International Engagement

AASA regularly participates in and contributes to regional initiatives arranged by the International Civil Aviation Organization (ICAO) and the International Air Transport Association (IATA), further strengthening the voice and influence of Southern African airlines on the global stage.

AASA Executive Team

Dr. Daniel Rosenzweig Chairperson / LIFT Airline, Executive
Captain President Dhlamini Deputy Chairperson / Eswatini Air/RENAC, CEO
Adv. Koekie Mbeki Executive Committee / South African Airways, Acting Group CEO
Mr. Elmar Conradie Executive Committee / FlySafair, CEO
Dr. Namhla Tshetu Executive Committee / Airlink, Proxy
Mr. Aaron Munetsi, CEO
Mr. Vivendra Lochan, COO



[Contents]

- 01 **AASA Chairperson's Welcome**
- 03 **Platinum Airline Partners:** Airlink & South African Airways
- 05 **Programme of Events**
- 08 **Elite & Select Partners**
- 10 **AGA Conference / SADC Aviation in Action: *The Sessions***
- 12 **Leaders in Attendance**
- 14 **AASA Members**

Ocean's Creek

BEACH HOTEL | MAURITIUS





[AASA Chairperson's Welcome]



Welcome to the 56th AASA Annual General Assembly (AGA)

On behalf of the Airlines Association of Southern Africa (AASA) Board, the Executive Committee, and the entire AASA team, it is my great honour and pleasure to welcome you to this landmark gathering. We are delighted that so many leaders, policymakers, regulators, industry experts and strategic partners from across Africa and beyond have come together in this extraordinary setting to shape the next chapter of regional aviation.

This year's theme — **Decisions that Demand Discipline. Execution that Delivers Value.** — is more than a tagline; it is a challenge and a promise. The choices before our industry are complex and urgent. But, with disciplined decision-making and relentless focus on delivery, we can transform those choices into lasting value for airlines, passengers, communities and economies across our continent.

Mauritius, with its warm hospitality, multicultural spirit and breathtaking shores, is the perfect backdrop for those conversations. Hosted by **AASA**, **Airlink** and **South African Airways (SAA)**, and set at Ocean's Creek Beach Hotel, this Assembly blends the focused intensity of an industry forum with the relaxed inspiration of an island retreat — an ideal space for frank conversation, strategic thinking and genuine connection.

We are privileged to be joined by representatives from government departments, industry bodies, regulators and stakeholder organisations who have made time in their busy schedules to engage with us. Your presence underscores the shared urgency and shared opportunity before us.

Over the coming days, we will move beyond rhetoric. Our AGA programme is designed to provoke fresh thinking and produce actionable outcomes. We will tackle the priorities that will define aviation's future:

- **Economic and Environmental Priorities:** strengthening airline viability while accelerating the journey to net zero aviation.
- **Policy, Market Access and Connectivity:** advancing regulatory harmonisation, liberalisation and route development to unlock the continent's potential.
- **Infrastructure and Operational Excellence:** enhancing airport and air navigation capacity, safety, and security to enable growth.
- **Technology and Innovation:** harnessing digital transformation and emerging technologies to improve resilience and competitiveness.

Expect candid exchanges, practical solutions and high-impact commitments. This AGA is an opportunity to forge stronger partnerships, influence policy, share proven practices, and accelerate sustainable aviation growth across Africa.

Thank you for coming, for lending your expertise, and for committing your energy to this vital work. I look forward to the ideas we will generate, the **Decisions** we will take, and the **Commitments** we will make so that we create the momentum required for us **Deliver** a brighter future together.

Welcome to the **56th AASA AGA**.

Dr. Daniel Rosenzweig

Global Aviation (LIFT Airline) - Senior Executive
AASA Chairperson







[Platinum Airline Partner]





[Programme of Events]

Day 1

📅 Thu 8 OCT

Conference Delights

Venue The Cube | Dress Code Business Smart

🕒 08:00 - 17:00	Arrival Venue Ocean's Creek Beach Hotel Lobby AGA delegates registration
🕒 09:00 - 10:15	Leadership Development Workshop: Session 1 Airbus: The Power of Collaborative Innovation
🕒 10:15 - 10:45	Break Venue Pool Side Refreshments and Networking
🕒 10:45 - 13:00	Leadership Development Workshop: Session 2 Airbus: The Power of Collaborative Innovation
🕒 13:00 - 14:00	Lunch Venue Le Jardin Restaurant Lunch and Networking
🕒 14:00 - 15:15	Business Solutions Workshop: Session 1 Blake Emergency Services: Effective Communication in a Crisis
🕒 15:15 - 15:45	Break Venue Pool Side Refreshments and Networking
🕒 15:45 - 16:30	Business Solutions Workshop: Session 2 Blake Emergency Services: Effective Communication in a Crisis
🕒 18:30 - 19:30	Welcome Cocktails Venue Pool Bar Dress Code Smart Casual Cocktails and Networking
🕒 19:30 - 22:00	Welcome Dinner Venue Le Jardin Restaurant Dress Code Smart Casual Dinner and Networking



[Programme of Events]

Day 2
Fri 9 OCT

AGA Conference

Venue The Cube | Dress Code Business Smart

🕒 08:00 - 08:30	Arrival Venue Ocean's Creek Beach Hotel Lobby AGA delegates registration
🕒 08:30 - 09:00	Opening Welcome and Opening Session * Welcome: <i>Dr. Daniel Rosenzweig</i> – AASA, Chairperson * Host & Moderator: <i>Mr. Aaron Munetsi</i> – AASA, CEO * Participants: <i>Ms. AdeSewa Adeyemi</i> – African Civil Aviation Commission (AFCAC), Secretary General and <i>Mr. Kamil Al-Awadhi</i> – International Air Transport Association (IATA), RVP Africa & Middle East
🕒 09:00 - 10:30	SADC Aviation Industry in Action: Session 1 The Regulators: Decisions * Facilitator: <i>Mr. Mark Tierney</i> – Crabtree Capital / CAFE, CEO * <i>Ms. AdeSewa Adeyemi</i> – African Civil Aviation Commission (AFCAC), Secretary General * <i>Ms. Poppy Khoza</i> – South African Civil Aviation Authority (SACAA), Director * <i>Ms. Toska Sem</i> – Namibia Civil Aviation Authority (NCAA), Executive Director * <i>Ms. Andile Mtetwa-Amaechi</i> – Eswatini Civil Aviation Authority (ESWACAA), Director General
🕒 10:30 - 11:00	Break Venue Exhibition Foyer Area Refreshments and Networking
🕒 11:00 - 12:30	SADC Aviation Industry in Action: Session 2 The Industry Stakeholders: Commitment * Facilitator: <i>Mr. Tim Harris</i> – Helm Growth Advisors, CEO * <i>Mr. Matome Ramokgobedi</i> – Airports Company South Africa (ACSA), Group Executive: Operations Management * <i>Ms. Andile Mtetwa-Amaechi</i> – Eswatini Civil Aviation Authority (ESWACAA), Director General * <i>Mr. Stephan Hannemann</i> – Embraer, SVP Sales and Marketing, Head of MEA
🕒 12:30 - 14:00	Conference Lunch Venue Le Jardin Restaurant Lunch and Networking
🕒 14:10 - 15:10	SADC Aviation Industry in Action: Session 3 The Airline CEOs: Execution * <i>Mr. Tebogo Tsimane</i> – South African Airways (SAA), CCO * <i>Mr. Miguel Carneiro</i> – TAAG Angola Airlines, CEO * <i>Mr. Ndumiso Shongwe</i> – Eswatini Air, GM/CEO * <i>Dr. Bao Mosinyi</i> – Air Botswana, GM/CEO * <i>Dr. Daniel Rosenzweig</i> – LIFT Airline, Executive
🕒 15:40 - 15:45	Implementation Commitment Agreement Marching Orders
🕒 18:30 - 19:30	Pre-Conference Dinner Cocktails Venue Pool Bar Dress Code Smart Casual Cocktails and Networking
🕒 19:30 - 22:00	Conference Dinner Venue Le Jardin Restaurant Dress Code Smart Casual Dinner and Networking



[Programme of Events]

Day 3

📅 Sat 10 OCT

Annual General Meeting (AGM)

Venue The Cube | Dress Code Business Smart

🕒 09:00 - 11:00

AGM

Agenda

01. Chairperson's Welcome
02. Attendance Register
03. Apologies and Confirmation of the Quorum
04. Approval of Membership
05. Confirmation of the Agenda
06. Confirmation of Minutes of the AGM held on 18 October 2025
07. Matters Arising from the AGM held on 18 October 2025
08. Presentation of Chief Executive's Report
09. Approval of 2025 / 2026 Audited Financial Statements and Auditor's Report
10. Approval of 2026 / 2027 Budget and Annual Subscription
11. Election of Auditors for 2026 / 2027
12. Election of Chairperson and Deputy Chairperson for 2026 / 2027
13. Annual General Assembly 2027: Host Airline and Venue
14. Any Other Business

🕒 11:00 - 11:30

Break | Venue Exhibition Foyer Area
Refreshments and Networking

🕒 11:30 - 16:30

Social Activities

Enter the Fun Zone

- Catamaran Cruise.
- Complementary Water Activities available for Hotel Guests: Kayaking and Pedal Boats.
- Rum Tasting Tour.
- Spa Treatments.

🕒 18:30 - 19:30

Pre-Gala Sunset Cocktails | Venue Pool Bar | Dress Code Island Chic, Traditional, Comfort by the Beach
Seal the Deal

🕒 19:30 - 23:00

Gala Dinner | Venue Beach | Dress Code Island Chic, Traditional, Comfort by the Beach
Where Handshakes Become Partnerships

Day 4

📅 Sun 11 OCT

Parting not Partying – Until Next Time!



[Elite & Select Partners]

Airbus

Airbus SE is a global pioneer in the aerospace industry, renowned as a world-leading designer, manufacturer, and provider of commercial aircraft, helicopters, defense systems, and space technologies. Beyond commercial flight, Airbus is a premier defense contractor, an international leader in space exploration (producing satellites, launchers, and orbital infrastructure), and the world's largest manufacturer of civil helicopters. In line with the modern climate transition, Airbus is heavily investing in zero-emission aviation technologies, aiming to pioneer the world's first hydrogen-powered commercial aircraft (ZEROe).

Airports Company South Africa (ACSA)

ACSA is a premier state-owned airport management enterprise responsible for the ownership, operation, and development of South Africa's principal commercial airports. Established on 23 July 1993 under the Airports Company Act (No. 44 of 1993), ACSA successfully transformed a fragmented, state-run parastatal into a legally and financially autonomous, highly profitable commercial entity. The company is majority-owned by the South African Government through the Department of Transport, with a network that handles roughly 21 million departing passengers annually across nine strategic airports. This portfolio features the country's three crucial international gateways: O.R. Tambo International Airport in Johannesburg, Cape Town International Airport, and King Shaka International Airport in Durban.



Aviation Co-ordination Services (ACS)

ACS is a specialised, private, non-dividend distributing company that provides essential shared operational support and security services to domestic and international airlines operating in South Africa. Established in 1999 as a joint initiative by AASA and BARSa with backing from the ACSA, ACS operates on a not-for-profit, cost-recovery basis. The company combines industry resources to deliver standardized, non-competing infrastructure. Its core competencies include managing 100% Hold Baggage Screening (HBS), automated baggage reconciliation systems, cargo screening, and common-use passenger processing systems like CUTE and CUSS. Regularly audited by global and local regulatory entities like ICAO and the SACAA, ACS plays a critical baseline role in keeping South Africa's commercial aviation network safe, efficient, and compliant with international best practices.



Blake Emergency Services

Blake Emergency Services is a highly specialised, privately owned global crisis management and disaster response provider. Incorporated in 1984, the firm possesses over 40 years of international experience delivering discreet, full-scale emergency preparedness, multi-lingual call center support, and on-site incident response services across six continents. While serving multiple high-consequence industries, including rail, marine, and mass public events, Blake is highly regarded for its aviation crisis infrastructure, supporting major commercial airlines, airports, and insurers during critical disruptions ranging from aircraft accidents and severe turbulence incidents to cyber attacks and operational failures. Operating on a 24/7/365 rapid deployment baseline, the company deploys a global network of vetted Incident Response Teams (IRT) consisting of experts in airline operations, disaster victim identification (DVI), mental health family assistance, and forensic anthropology. Backed by certified ISO 9001 and ISO 27001 systems, Blake acts as an essential contingency partner that handles operational complexities and safeguards human dignity during major international crises.



Embraer

Embraer is a global aerospace multinational and the world's leading manufacturer of commercial jets up to 150 seats, and a prominent force in executive aviation, defense, and security. Beyond commercial flight, Embraer is a pillar for international defense. Backed by global engineering, production, and maintenance centers across the Americas, Europe, and Asia, Embraer continues to advance the future of aerospace by investing in sustainable aviation tech, including hybrid, electric, and hydrogen-powered concepts under its Eve Air Mobility division.



GE Aerospace

GE Aerospace is an independent, pure-play global leader in aviation propulsion, systems, and services, recognised as one of the world's premier manufacturers of jet and turboprop engines. The company stands as the direct industrial successor to the original General Electric Company founded in 1892, achieving full independence as a standalone public entity in April 2024 following the completion of GE's historic three-way corporate split. GE Aerospace, together with its joint venture partnerships, notably CFM International, and a 50/50 alliance with France's Safran Aircraft Engines, powers approximately three-quarters of the world's commercial flights.





[Elite & Select Partners]

Shell Aviation

Shell Aviation is a leading global supplier of aviation fuels, lubricants, and specialized technical services, operating as a dedicated business arm of the energy multinational Shell plc. Backed by a historic heritage spanning over 100 years, the company powers the global aerospace industry by refueling approximately 7,000 aircraft every day across an extensive network of over 800 airports in more than 40 countries — translating to one airplane serviced every 12 seconds.



South African Civil Aviation Authority (SACAA)

SACAA is the national regulatory body mandated to oversee, control, and promote aviation safety and security across the Republic of South Africa. Established on 1 October 1998, it operates as a stand-alone, Schedule 3A public entity under the jurisdiction of the National Department of Transport. The authority enforces compliance with local civil aviation regulations and aligns South Africa's aerospace industry with the global standards set by the United Nations' International Civil Aviation Organization (ICAO).



South African Weather Service (SAWS)

SAWS is the authoritative national provider of weather, climate, and environmental intelligence across South Africa. Operating as a Schedule 3A public entity under the Department of Forestry, Fisheries and the Environment (DFFE), SAWS is legally mandated by the South African Weather Service Act (No. 8 of 2001) as the exclusive custodian permitted to issue severe weather warnings to protect lives and livelihoods.



Vivo Energy

Vivo Energy is a market-leading, pan-African downstream petroleum company that specializes in the sourcing, storage, distribution, and retail of high-quality fuels and lubricants. Established in 2011 and owned by the global energy and commodities giant Vitol Group, Vivo Energy acts as the primary master licensee for the prestigious Shell and Engen brands across the African continent. Following its transformative acquisition of PETRONAS' majority stake in Engen Limited, the unified corporate group now operates an expansive mobility network spanning 29 markets. With approximately 6,000 employees, over 2 billion litres of fuel storage capacity, and a footprint of around 4,200 service stations, the company serves over two million retail and commercial clients every day.





[AGA Conference / SADC Aviation in Action: *The Sessions*]

[**Welcome & Opening Session**]



Dr. Daniel Rosenzweig
AASA Chairperson



Mr. Aaron Munetsi
AASA CEO



Ms. AdeSewa Adeyemi
AFCAC Secretary General



Mr. Kamil Al-Awadhi
IATA RVP Africa & Middle East

[**Session 1 - The Regulators: *Decisions***]



Ms. Poppy Khoza
SACAA Director



Ms. AdeSewa Adeyemi
AFCAC Secretary General



Mr. Mark Tierney
Crabtree Capital / CAFE CEO



Ms. Andile Mtetwa-Amaeshi
ESWACAA Director General / CEO



Ms. Toska Sem
NCAA Executive Director



[AGA Conference / SADC Aviation in Action: *The Sessions*]

[**Session 2 - The Industry Stakeholders: Commitment**]



Mr. Tim Harris
Helm Growth Advisors
CEO



Ms. Andile Mtetwa-Amaechi
ESWACAA
Director General



Mr. Matome Ramokgobedi
ACSA
Group Executive:
Operations Management



Mr. Stephan Hannemann
Embraer
EVP Sales & Marketing,
Head of MEA

[**Session 3 - The Airline CEOs: Execution**]



Mr. Tebogo Tsimane
SAA CCO



Mr. Miguel Carneiro
TAAG Angola Airlines CEO



Mr. Ndumiso Shongwe
Eswatini Air CEO



Dr. Bao Rasebolai Mosinyi
Air Botswana CEO



Dr. Daniel Rosensweig
LIFT Airline Senior Executive



[Leaders in Attendance]



H.E Heinrich Giovanni April
South African High Commissioner
to Mauritius & Seychelles



Ms. AdeSewa Adeyemi
AFCAC
Secretary General



Mr. Kamil Al-Awadhi
IATA
Regional VP Africa/Middle East



Dr. Daniel Rosenzweig
Global Airways / LIFT Airline
Senior Executive
AASA Chairperson
AASA Airline Member



Mr. Aaron Munetsi
AASA
CEO



Mr. Vivendra Lochan
AASA
COO



Dr. Namhla Tshetu
Airlink
Corporate Services
AASA Executive Proxy
AASA Airline Member



Adv. Koekie Mbeki
South African Airlines (SAA)
Acting GCEO
AASA Executive Team
AASA Airline Member



Mr. Elmar Conradie
Safair Operations / FlySafair
CEO
AASA Executive Team
AASA Airline Member



Dr. Bao Rasebolai Mosinyi
Air Botswana
CEO
AASA Airline Member



Mr. Miguel Carneiro
TAAG Angola Airlines
CEO
AASA Airline Member



Mr. Ndumiso Shongwe
Eswatini Air
CEO
AASA Airline Member



Mr. Edmund Makona
Air Zimbabwe
CEO
AASA Airline Member



Ms. Poppy Khoza
South African Civil Aviation
Authority (SACAA)
Director of Civil Aviation



Ms. Toska Sem
Namibia Civil Aviation Authority
(NCAA)
Executive Director



Ms. Andile Mtetwa-Amaeshi
Eswatini Civil Aviation Authority
(EWACAA)
Director General



Dr. Jonas Nkhola Mphepya
South African Weather Services
(SAWS)
Acting CEO



Mr. Lisa N. Mangcu
SAA Technical
Chairperson



Mr. Tim Harris
Helm Growth Advisors
CEO



Mr. Blacky Komani
Safair Operations / FlySafair
Chairperson
AASA Airline Member



Mr. Tebogo Tsimane
South African Airways (SAA)
CCO
AASA Airline Member



Mr. Cilliers Jordaan
LIFT Airline
CCO
AASA Airline Member



Mr. Getaneh D. Woldemichael
Eswatini Air
Director Commercial
AASA Airline Member



Mr. Javed Malik
Cobra Aviation / FlyCobra
CEO
AASA Airline Member



Mr. George Mothema
Aviation Co-ordination Services (ACS)
Chairperson
BARSA CEO



[Leaders in Attendance]



Mr. Duke Phahla
Aviation Co-ordination Services (ACS)
CEO



Ms. Aza Mzilikazi
Air Chefs
Acting CEO



Mr. Hadi Akoum
Airbus
VP Sales Africa & Levant
AASA Associate Member



Mr. Joep Ellers
Airbus
Marketing Director - Africa
AASA Associate Member



Mr. Johan Pauwels
Hahnair
Regional VP Africa & France
AASA Associate Member



Dr. Seinde Fadeni
NAHCO
Chairperson
GMT Energy Resources
Founder/MD/CEO



Mr. Julian Edmunds
Fastjet Group / Federal Airlines
Group Strategy & Development
Director
AASA Airline Member



Mr. Robert Dowie
GE Aerospace
VP Sales Europe & Africa
AASA Associate Member



Mr. Stephan Hannemann
Embraer
SVP Head of Sales, MEA
AASA Associate Member



Mr. Herb Wallen
Boeing
Executive Director, Commercial
Sales
AASA Associate Member



Mr. Tarek Traboulsi
Avolon
VP Marketing



Ms. Cindy Vidot
Air Seychelles
Head of Commercial
Seychelles Tourism Board
Vice Chairperson



Mr. Dumi Sibandze
Blake Emergency Services
Director, Africa
AASA Associate Member



Mr. Chris Statham
Blake Emergency Services
Director of International
Operations
AASA Associate Member



Mr. Mark Tierney
Crabtree Capital / CAFE
CEO



Mr. Linden Birns
Plane Talking
MD



Mr. George Mothema
ACS
Chairperson
BARSA CEO



Mr. Xavier Masule
AirlinePros International
Group CFO
AASA Associate Member



Ms. Precious N. Sibiya
Air Services Licensing
Council (ASLC)
Chairperson



Adv. Derick Block
International Air Services
Council (IASC)
Chairperson



Ms. Catrin Drawer
Lufthansa Consulting GmbH
Partner / Head of Market
Africa & Indian Ocean



Ms. Mrunal Zope
Aerowings International FZCO
CEO & MD



Mr. Jon Howell
AviaDev Africa
CEO



Dr. Silvanos Ggwarinda
Air Zimbabwe
Chairperson
AASA Airline Member



[AASA Members]

[Airline Members]

Air Austral
Air Botswana
Air Mauritius
Air Mozambique
Air Zimbabwe
Airlink
Congo Airways
Eswatini Air
Federal Airlines
FlyCobra (Cobra Aviation)
FlySafair
LIFT Airlines
Proflight Zambia
South African Airways
TAAG Angola Airlines

[Associate Members]

AEG Fuels (Associated Energy Group)
AerCap
Airbus
ACOC (Air Cargo Operators Committee)
ACSA (Airports Company South Africa)
AirlinePros International
Amadeus
ASATA (Association of Southern African Travel Agents)
ATR (Avions de Transport Régional)
Blake Emergency Services
Boeing
Bowmans
Cape Town Air Access (powered by WESGRO)
Cape Winelands Airport
CFM International
Colossal AviaPartner
De Havilland Aircraft of Canada Limited
Dentons
DPO Pay
Embraer
Engen
GAAL (Gateway Airport Authority Limited)
GE Aerospace
Hahnair
Hitit
Investec
KMI (Kruger Mpumalanga International Airport)
Lufthansa Technik
Naulum Solutions
NUCORE
Pratt & Whitney
Puma Energy
Regional One
Rolls-Royce
Sasol
SAHCO (Skyway Aviation Handling Company)
Shell Aviation
SITA
South African Tourism
South African Weather Service
Swissport
Wake (QA) Limited

AASA Priority Issues

- Southern African Development Community (SADC)
- Single African Air Transport Market (SAATM)
- Implementing the Yamoussoukro Decision (YD)
- Government Policies, Legislation and Regulations
- Planning and Operational Efficiency
- Safety and Security
- Taxes, Charges and Fees
- ICAO's 2050 Net-Zero CO2 Goals



